

Supply Chain Management Project for National AIDS Control Program

Brief Summary:

The NACO SCM project aims to strengthen the technical capacity of the National AIDS Control Organization (NACO) and State AIDS Control Societies (SACS) to design, manage and monitor supply chain for increased access of high-quality ARVs, testing kits across India. Plan International (India) is the Principle Recipient (PR) for the HIV grant under the Global Fund to Fight AIDS, Tuberculosis and Malaria (GFATM) for India to support NACO's response to AIDS Epidemic, while JSI R&T India Foundation is the Sub Recipient (SR) has been mandated to provide technical assistance for improvement of the supply chain of ARV drugs, testing kits and other commodities under NACP.

The technical team deployed under this project provides technical support and expertise to NACO Procurement and Supply Management (PSM) teams in various areas of supply chain management such as planning, quantification, inventory management, distribution and data reporting.

SCM Project Vision and Objective:

1. A step to organize and integrate the National, State and facilities for HIV AIDS commodities and Test Kits across the country
2. Effective and efficient transformation and coordination of NACO/SACS commodity supply chain, with good data/information visibility, in order to achieve consistent supply and continuous availability of quality ARV (Antiretroviral) drugs and Test Kits at ARTC (Anti-Retroviral Treatment Centre) and Integrated Counselling and Testing Centres (ICTC).
3. A streamlined, cost effective and ultimately more sustainable NACO/SACS products Supply Chain Management

The **key objective** of the project is to ***'To improve efficiency, quality and sustainable supply chain management for HIV/AIDS' by:***

- Mitigating the threats of stock outs and increasing the procurement and supply chain performance through improved processes and performance
- Fine tuning and improving the quantification and forecasting for supply planning
- Handholding and providing technical support to NACO, SACS and facilities
- Establishing NPMT for better coordination between NACO, SACS and other key stakeholders

Timeline of the Project- The timeline of the overall project implementation is from :1st October 2018 to 30th September 2021

Technical Partners – Roles and Responsibilities

Plan India-

- Overall responsibility to implement and manage the SCM project with NACO and SACS
- Manage sub-recipient (SR) and vendor activities
- Grant management of SCM Project
- Technical support on project to SR and vendor

JSI R&T-

- Responsible to provide technical support on SCM project
- Development of SOP for SCM
- Capacity building through TOT
- Technical support on SCM activities at SACS level
- Coordination with TCI for distribution of ARV drugs and testing kits
- Ensure timely reporting on weekly/monthly and quarterly basis

TCI Express-

- Responsible for transportation and distribution of ARV drugs and testing kits
- Responsible for cold chain management across the states
- Operational management of distribution including picking, packing and delivery
- Ensure timely reporting of transit status on regular basis
- Provide validated vehicle roster on monthly basis

Project Team

The overall lead for the project which is Plan International (India) has appointed Project Director, Dy. Director-SCM, Project Coordinator (SCM) and Project Coordinator (M&E/MIS); from JSI R& T there is a Sr. Manager-SCM (part time), Program Manager-SCM (at NACO), Program Coordinator-Procurement (at NACO), Regional Supply Chain Managers (RSCMs) positioned at high priority regions at Patna, Mumbai, Delhi, Hyderabad, Chennai, Ahmedabad and Chandigarh. From TCI Express the team is headed by corporate Office-Pharma vertical, Key Account Managers (KAM) at national level and operational staff at regional levels.

Activities and Expected Success Factors

- Strong NPMT (National Project Management Team) at National level
- 3PL service provider and its management for distribution of ARV drugs and test kits
- Support on quantification and procurement planning with focus on decreasing the lead time
- Review and re-designing of SOP considering the new steps
- Capacity Building/ToT support to all States to build capacity of pharmacists
- Effective monitoring and evaluation mechanism
- Handholding support to NACO and SACS staff
- Technology support on deployment of IMS application in ICTC/ART centres and SCM reporting
- Develop a sustainable and transferrable system for transition to government